TE LI, CLARK & ASSOCIA Certified Public Accountants



TOWN OF STOW, MASSACHUSETTS

Report on Examination of the Basic Financial Statements and Additional Information Year Ended June 30, 2021

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INDEPENDENT AUDITORS' REPORT

The Honorable Members of the Select Board Town of Stow, Massachusetts

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Stow, Massachusetts, (the Town) as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Town as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Restatement of Prior Year Ending Balances

As more fully described in Note V, a restatement of prior year ending net position balances was made to the Town's governmental activities. Our opinion was not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, and the schedules listed under the required supplementary information section in the accompanying table of contents, be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context.

We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Rocelli Clarke & associater

Roselli, Clark & Associates Certified Public Accountants Woburn, Massachusetts March 7, 2022

MANAGEMENT'S DISCUSSION AND ANALYSIS

As the management of the Town of Stow, Massachusetts (the "Town"), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2021. We encourage readers to consider the information presented here in conjunction with their review of the basic financial statements, notes to the basic financial statements and required supplementary information found in this report.

Financial Highlights

- The assets and deferred outflows of financial resources exceeded its liabilities and deferred inflows of financial resources at the close of the most recent fiscal year by nearly \$36.9 million (*total net position*).
- The Town's total net position increased by approximately \$3.1 million year-over-year.
- At June 30, 2021, the Town's governmental funds balance sheet reported a combined ending fund balance of approximately \$17.1 million, which was approximately \$1.0 million higher than the prior year. This increase was due to favorable operating results in the general fund, community preservation fund and nonmajor funds of \$0.5 million, \$0.9 million, and \$0.5 million, respectively. These favorable results were offset by a decrease of nearly \$0.9 million in the capital projects fund due to timing of project expenditures.
- At June 30, 2021, the unassigned fund balance for the general fund was over 10% of fiscal year 2021 total general fund expenditures and the total general fund balance exceeded 18% of that figure.
- The Town's total long-term debt decreased by over \$1.2 million in 2021 as the Town did not issue any long-term debt in fiscal year 2021. At June 30, 2021, the Town's total long-term debt was approximately \$21.5 million. The Town maintains approximately \$0.7 million in temporary borrowings in the form of bond anticipation notes, which were used primarily for Lower Village improvements and PFAS remediation.

Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements – The *government-wide financial statements* are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all the Town's assets, liabilities and deferred inflows/outflows of resources, with the end result reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and

expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and various employee and retiree benefits.)

Both government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenue (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town include general government, public safety, highways and streets, sanitation, education, health and human services, culture and recreation, fringe benefits, and debt service. The Town reports no business-type activities.

Fund Financial Statements – A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the funds of the Town can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Accounting guidelines distinguish fund balance between amounts that are considered nonspendable, such as fund balance associated with inventories, and other amounts that are classified based on the relative strength of the constraints that control the purposes for which specific amounts can be spent. Beginning with the most binding constraints, fund balance amounts will be reported in the following classifications:

- Nonspendable amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact
- Restricted amounts constrained by external parties, constitutional provision, or enabling legislation
- Committed amounts constrained by a government using its highest level of decision-making authority
- Assigned amounts a government intends to use for a particular purpose
- Unassigned amounts that are not constrained at all will be reported in the General Fund or in other major funds if negative

Governmental Funds – *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus *on near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Reconciliations are provided in the basic financial statements to help the reader understand the differences, as indicated within the table of contents.

The Town maintains several individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Community Preservation Fund, Lower Village Roadway Improvement Fund, and the Town Capital Projects Fund, which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation.

The Town adopts an annual appropriated budget for its General Fund. A budgetary comparison schedule has been provided for the General Fund to demonstrate compliance with this budget. This schedule has been prepared as required supplementary information and can be found along with the corresponding notes in this report.

Fiduciary Funds – Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information – In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Town's progress in funding its obligations to provide pension and other postemployment benefits to its employees, Schedule of the Commonwealth's Collective Share of the Massachusetts Teacher's Retirement System Net Pension Liability, as well as the Schedule of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual – General Fund and notes to this schedule.

Government-Wide Financial Analysis

Condensed comparative statements of net position for the two most recent fiscal years were as follows:

	As of June 30				
	2021 2020				
Assets					
Current and other assets	\$ 19,722,720	\$ 17,840,831			
Capital assets, net	61,161,994	63,502,684			
Total assets	80,884,714	81,343,515			
Deferred outflows of resources	866,058	1,259,338			
<u>Liabilities</u>					
Long-term liabilities	40,448,838	40,924,316			
Other liabilities	1,619,461	2,407,585			
Total liabilities	42,068,299	43,331,901			
Deferred inflows of resources	2,802,638	3,089,395			
Net Position					
Net investment in capital assets	39,389,489	41,014,876			
Restricted	11,830,625	3,157,429			
Unrestricted	(14,340,279)	(7,990,748)			
Net Position	\$ 36,879,835	\$ 36,181,557			

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The assets and deferred outflows of financial resources exceeded its liabilities and deferred inflows of financial resources at the close of the most recent fiscal year by nearly \$36.9 million (*total net position*). This reflects an increase of approximately \$3.1 million over the prior year.

The largest portion (approximately \$39.4 million) of the Town's total net position reflects its net investment in capital assets. The Town uses these capital assets to provide services to citizens;

consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional significant portion of the Town's total net position (approximately \$11.8 million) represents resources that are subject to external restrictions on how they may be used.

The remaining balance of *unrestricted net position* is in deficit by approximately \$14.3 million. The Town continues to report a deficit in its unrestricted net position, which is entirely due to recognition of approximately \$18.3 million in long-term liabilities associated with net pension and other postemployment benefits liabilities.

Condensed comparative statements of activities for the two most recent fiscal years were as follows:

RevenuesProgram revenues: Charges for services\$ 1,300,684\$ 595,596Operating grants and contributions1,288,008737,156Capital grants and contributions476,880181,982General revenues: Property taxes29,668,90228,637,576Excise taxes1,225,1341,160,864Grants and contributions not restricted to specific programs475,628452,546Other699,126544,250Total revenues35,134,36232,309,970
Program revenues: $\$$ 1,300,684 $\$$ 595,596Operating grants and contributions1,288,008737,156Capital grants and contributions476,880181,982General revenues:29,668,90228,637,576Excise taxes1,225,1341,160,864Grants and contributions notrestricted to specific programs475,628475,628452,546699,126544,250Total revenues35,134,36232,309,970
Charges for services \$ 1,300,684 \$ 595,596 Operating grants and contributions 1,288,008 737,156 Capital grants and contributions 476,880 181,982 General revenues: 29,668,902 28,637,576 Property taxes 29,668,902 28,637,576 Excise taxes 1,225,134 1,160,864 Grants and contributions not restricted to specific programs 475,628 452,546 Other 699,126 544,250 Total revenues 35,134,362 32,309,970
Operating grants and contributions1,288,008737,156Capital grants and contributions476,880181,982General revenues:29,668,90228,637,576Excise taxes1,225,1341,160,864Grants and contributions notrestricted to specific programs475,628475,628452,546699,126544,250Total revenues35,134,36232,309,970
Capital grants and contributions 476,880 181,982 General revenues: 29,668,902 28,637,576 Excise taxes 1,225,134 1,160,864 Grants and contributions not 475,628 452,546 Other 699,126 544,250 Total revenues 35,134,362 32,309,970
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Other 699,126 544,250 Total revenues 35,134,362 32,309,970
Total revenues 35,134,362 32,309,970
-
<u>Expenses</u>
General government 3,550,370 2,690,162
Public safety 4,235,902 4,205,476
Education 20,542,313 19,897,281
Public works 1,657,771 1,822,190
Health and human services673,245659,510
Culture and recreation 785,888 747,376
Interest expense 608,856 762,088
Intergovernmental - 111,080
Total expenses 32,054,345 30,895,163
Change in net position before transfers 3,080,017 1,414,807
Transfers
Change in net position 3,080,017 1,414,807
Net position, beginning of year 36,181,557 34,766,750
Restatement (2,381,739) -
Net position, beginning of year,
as restated 33,799,818 34,766,750
Net position, end of year \$ 36,879,835 \$ 36,181,557

Governmental Activities – The Town's most significant source of revenues is property taxes, which, during fiscal year 2021 accounted for approximately 84.4% of total revenues. Property tax revenues were consistent year-over-year within statutory increases related to proposition 2 ½ and new growth. No other revenues were greater than 10% of total revenues in fiscal years 2021 or 2020.

Education expenses continue to represent the largest expense for the Town. Education expenses represented approximately 64.1% of total 2021 expenses versus 64.4% in the prior year. Public safety and general government represented approximately 13.2% and 11.1%, respectively, of total 2021 expenses. These percentages were relatively consistent with the prior year. No other expense categories were greater than 10% of fiscal years 2021 or 2020 total expenses.

Governmental Funds Financial Analysis

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with financerelated legal requirements.

Governmental Funds – The focus of the Town's *governmental funds* is to provide information on nearterm inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the Town's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the close of the current fiscal year, the Town's governmental funds balance sheet reported a combined ending fund balance surplus of approximately \$17.1 million. This represents an increase of approximately \$1.0 million over the previous year.

General Fund

The General Fund is the chief operating fund of the Town. The total fund balance in the General Fund increased nearly \$0.5 million in fiscal year 2021. This increase was due to positive budgetary performance, as illustrated in the budget to actual required supplementary schedule included in these basic financial statements.

At June 30, 2021, the unassigned fund balance of the General Fund was approximately \$3.2 million, while the total fund balance in the General Fund was approximately \$5.7 million. A measure of the General Fund's liquidity that may be useful to compare is unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents approximately 10.4% of total General Fund expenditures, while the total fund balance represents approximately 18.4% of that same amount.

Community Preservation Fund

The Town reports its Community Preservation Fund as a major fund. This fund receives monies from a 3% surcharge added to real estate tax bills as well as matching state funds; it is intended to be used for open space, historic resource, passive recreation and affordable housing purposes. The total fund balance in the Community Preservation Fund increased almost \$0.9 million in fiscal year 2021 as receipts outpaced disbursements.

Capital Projects Fund

The Capital Projects Fund is used to account for the construction of the Town's building and infrastructure capital assets. The Capital Projects Fund expended over \$0.9 million in fiscal year 2021, primarily for a Fire Department pumper truck. The total fund balance in the Capital Projects Fund decreased nearly \$0.9 million in fiscal year 2021 as the Town funded these capital acquisitions through

temporary borrowings in the form of bond anticipation notes. The Town expects to permanently finance these projects through general obligation bond issuances in the future, which will cure the current \$0.4 million deficit in the fund's unassigned fund balance.

Nonmajor Governmental Funds

The Nonmajor Governmental Funds are comprised of the remaining governmental funds not reported in the three previously described major funds. In fiscal year 2021, the fund balance in the Town's Nonmajor Governmental Funds increased approximately \$0.5 million. The Town reports approximately \$0.4 million as nonspendable (endowment corpus) and approximately \$3.1 million as restricted.

Fiduciary Funds – The Town's fiduciary fund is comprised of the Town's OPEB trust and private purpose trust funds. The OPEB trust increased nearly \$0.4 million due to contributions in excess of the pay as you go expense funded by the Town in addition to investment earnings. The current balance in the account is nearly \$1.0 million. The Town's third-party actuary estimates that the OPEB trust fund is approximately 12.5% funded at June 30, 2021.

General Fund Budgetary Highlights

Differences between the original and the final amended budget were not significant. A budget to actual schedule for the general fund has been provided as required supplementary information.

Capital Asset and Debt Administration

Capital Assets –The Town's investment in capital assets for its governmental activities as of June 30, 2021 totaled almost \$61.2 million (net of accumulated depreciation). This investment in capital assets includes land, buildings and system improvements, machinery and equipment and reflects an increase of over \$0.1 million, as capital asset additions exceeded depreciation during the current year.

Additional information on the Town capital assets can be found in notes to this report.

Long-Term Debt – At the end of the current fiscal year, the Town had total debt outstanding of approximately \$21.5 million. The Town's total long-term debt decreased over \$1.2 million during the fiscal year as a result of regular scheduled maturities.

Standard & Poor's Financial Services LLC ("S&P") assigned the Town an AAA credit rating, which signifies that the Town's general obligation bonds are of investment grade, high quality and very low credit risk.

State statutes limit the amount of general obligation debt a governmental entity may issue to 5% of its total assessed valuation. The current debt limitation for the Town is approximately \$75.6 million, which is significantly in excess of the Town's outstanding general obligation debt.

Additional information on the Town's debt can be found in notes to this report.

Economic Factors and Next Year's Budgets and Rates

- The Town's real estate tax base is made up predominantly of residential taxes, which in 2021 are approximately 93% of the entire levy. In addition, Chapter 580 of the Acts of 1980, more commonly referred to as Proposition 2 ¹/₂, limits the Town's ability to increase taxes in any one year by more than 2.5% of the previous year's tax levy. The Town typically taxes at or near its levy limit annually.
- The Town maintains "rainy day funds" in the form of stabilization funds, which at June 30, 2021 totaled approximately \$0.6 million.
- The Town's free cash for its general fund as of July 1, 2021, was certified as approximately \$2.0 million.

Each of these factors were considered in preparing the Town's budget for the 2022 fiscal year, which was adopted at Town Meeting in the spring of 2021. The Town set its fiscal year 2022 tax rate on November 15, 2021.

Requests for Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to the Office of the Town Manager, Stow Town Buildings, 380 Great Road, Stow, MA 01775.

STATEMENT OF NET POSITION JUNE 30, 2021

	-	overnmental Activities
Assets:		
Cash and cash equivalents	\$	10,844,352
Investments		7,694,676
Receivables, net of allowance for uncollectibles:		
Property taxes		699,981
Excise taxes		206,519
Departmental and other		73,686
Intergovernmental		203,506
Capital assets, not being depreciated		14,690,973
Capital assets, net of depreciation		46,471,021
Total Assets		80,884,714
Deferred Outflows of Resources:		
Related to net pension liability		687,948
Related to net other postemployment benefit liabilities		178,110
Total Deferred Outflows of Resources		866,058
Liabilities:		176.040
Warrants and accounts payable		176,840
Accrued payroll and withholdings Other liabilities		195,245
Unearned liabilities		198,790 278 586
		378,586
Bond anticipation notes payable Noncurrent liabilities:		670,000
		1 254 471
Due in one year or less		1,354,471 39,094,367
Due in more than one year Total Liabilities		42,068,299
Total Liabilities		42,008,299
Deferred Outflows of Resources:		
Related to net pension liability		702,098
Related to net other postemployment benefit liabilities		2,100,540
Total Deferred Inflows of Resources		2,802,638
Net Position:		
Net investment in capital assets		39,389,489
Restricted for:		375,380
Nonexpendable permanent funds		
Expendable permanent funds		1,818,140 8,233,467
Community preservation funds Federal, state and county grants		8,233,407 729,657
Other purposes		673,981
Unrestricted		(14,340,279)
omosticicu		(17,370,277)
Total Net Position	\$	36,879,835

				Pro	gram Revenu	es		Net (Expenses) Revenues and ages in Net Position
Functions/Programs	Expen	ses	harges for Services	C	Dperating Frants and Intributions	G	Capital rants and ntributions	 Governmental Activities
Governmental Activities								
General government	\$ 3,55	0,370	\$ 373,213	\$	991,731	\$	-	\$ (2,185,426)
Public safety	4,23	5,902	747,397		124,470		-	(3,364,035)
Education	20,54	2,313	-		-		-	(20,542,313)
Public works	1,65	7,771	9,115		4,200		476,880	(1,167,576)
Health and human services	67	3,245	(1,618)		58,077		-	(616,786)
Culture and recreation	78	5,888	172,577		109,530		-	(503,781)
Interest expense	60	8,856	 -		-		-	 (608,856)
Total Governmental Activities	\$ 32,05	4,345	\$ 1,300,684	\$	1,288,008	\$	476,880	(28,988,773)

STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2021

General Revenues:	
Real and personal property taxes	29,668,902
Grants and contributions not	
restricted to specific programs	475,628
Motor vehicle and other excise	1,225,134
Penalties and interest on taxes	100,630
Unrestricted investment income and other	 598,496
Total general revenues	 32,068,790
Change in Net Position	3,080,017
Net Position:	
Beginning of year, as restated	 33,799,818
End of year	\$ 36,879,835

GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2021

	General Fund	Community Preservation Fund	Lower Village Roadway Improvement Fund	Town Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
Assets:						
Cash and cash equivalents	\$ 5,154,888	\$ 3,756,598	\$ -	\$ 373,171	\$ 1,559,695	\$ 10,844,352
Investments	1,000,746	4,495,192	-	-	2,198,738	7,694,676
Receivables, net of allowance						
Property taxes	689,049	10,932	-	-	-	699,981
Excise taxes	206,519	-	-	-	-	206,519
Department and other	40,519	-	-	-	33,167	73,686
Intergovernmental	-		-	-	203,506	203,506
Total Assets	7,091,721	8,262,722		373,171	3,995,106	19,722,720
Deferred Outflows of Resources						
Total Assets and Deferred Outflows of Resources	\$ 7,091,721	\$ 8,262,722	\$ -	\$ 373,171	\$ 3,995,106	\$ 19,722,720
Liabilities:						
Warrants and accounts payable	\$ 103,569	\$ 18,323	\$ -	\$ 17,043	\$ 37,905	\$ 176,840
Accrued payroll and withholdings	179,694	-	-	-	15,551	195,245
Other liabilities	198,790	-	-	-	-	198,790
Unearned revenue	-	-	-	-	378,586	378,586
Bond anticipation notes payable	-	-	-	670,000	-	670,000
Total Liabilities	482,053	18,323	-	687,043	432,042	1,619,461
Deferred Inflows of Resources:						
Unavailable revenue - property taxes	689,049	10,932	-	-	-	699,981
Unavailable revenue - excise taxes	206,519	-	-	-	-	206,519
Unavailable revenue - other	40,519				33,167	73,686
Total Deferred Inflows of Resources	936,087	10,932	-		33,167	980,186
Fund Balances:						
Nonspendable	-	-	-	-	375,380	375,380
Restricted	130,668	8,233,467	-	67,261	3,154,517	11,585,913
Committed	2,298,176	-	-	-	-	2,298,176
Assigned	42,300	-	-	-	-	42,300
Unassigned	3,202,437		-	(381,133)	-	2,821,304
Total Fund Balances	5,673,581	8,233,467		(313,872)	3,529,897	17,123,073
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	\$ 7,091,721	\$ 8,262,722	<u>\$ -</u>	\$ 373,171	\$ 3,995,106	\$ 19,722,720

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION JUNE 30, 2021

Total Governmental Fund Balances	\$ 17,123,073
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	61,161,994
Other long-term assets are not available to pay for current period expenditures and are therefore unavailable within the funds.	980,186
Deferred outflows and inflows of resources to be recognized in future fiscal years are not available resources and, therefore, are not reported in the funds: Deferred outflows related to net pension liability687,948 (702,098) 	(1,936,580)
Long-term liabilities are not due and payable in the current period, and therefore are not reported in the government funds:(21,458,633)Bonds and notes payable(21,458,633)Debt premium(522,650)Compensated absences(188,717)Net other postemployment benefits liability(6,889,431)Net pension liability(11,389,407)Net effect of reporting long-term liabilities(11,389,407)	(40,448,838)
Net Position of Governmental Activities	\$ 36,879,835

GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES YEAR ENDED JUNE 30, 2021

	General Fund	Community Preservation Fund	Lower Village Roadway Improvement Fund	Town Capital Projects Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:						
Real estate and personal property taxes, net	\$ 28,901,532	\$ 689,723	\$ -	\$ -	\$ -	\$ 29,591,255
Intergovernmental	475,628	291,675	-	-	1,371,149	2,138,452
Motor vehicle and other excises	1,115,359	-	-	-	-	1,115,359
License and permits	165,229	-	-	-	34,277	199,506
Departmental and other revenue	449,721	-	-	-	679,745	1,129,466
Penalties and interest on taxes	99,135	1,495	-	-	-	100,630
Fines and forfeitures	5,196	-	-	-	-	5,196
Investment income	37,255	215,317	-	-	345,924	598,496
Contributions and donations	-	-	-	-	102,064	102,064
Total Revenues	31,249,055	1,198,210	-	-	2,533,159	34,980,424
Expenditures:						
Current:						
General government	2,129,774	284,859	-	112,958	602,528	3,130,119
Public safety	2,362,258	-	-	625,000	457,839	3,445,097
Education	19,504,586	-	-	-	-	19,504,586
Public works	1,562,437	-	-	208,642	480,911	2,251,990
Health and human services	414,452	-	-	-	63,235	477,687
Culture and recreation	404,807	49,999	-	-	197,909	652,715
Pensions and other fringes	2,345,770	-	-	-	-	2,345,770
State and county tax assessments	111,402	-	-	-	-	111,402
Debt service:						
Principal	1,216,042	-	-	-	-	1,216,042
Interest expense	857,560	-	-	-	-	857,560
Total Expenditures	30,909,088	334,858	-	946,600	1,802,422	33,992,968
Excess (Deficiency) of Revenues						
Over (Under) Expenditures	339,967	863,352	<u> </u>	(946,600)	730,737	987,456
Other Financing Sources (Uses):						
Transfers in	262,597	-	-	72,000	45,923	380,520
Transfers out	(115,568)				(264,952)	(380,520)
Total Other Financing Sources (Uses)	147,029			72,000	(219,029)	
Net Change in Fund Balances	486,996	863,352	-	(874,600)	511,708	987,456
Fund Balances - Beginning of year	5,186,585	7,370,115	(131,533)		3,849,689	16,274,856
Prior period adjustment (See Note V)			131,533	560,728	(831,500)	(139,239)
Fund Balances - End of year	\$ 5,673,581	\$ 8,233,467	<u>\$</u> -	\$ (313,872)	\$ 3,529,897	\$ 17,123,073

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2021

Net Change in Fund Balances - Total Governmental Fund Balances		\$ 987,456
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This amount represents the net amount of depreciation expense in excess of capital outlay. The amounts are represented here as reconciling items: Capital outlays Depreciation expense	2,106,641 (1,975,639)	
Net effect of reporting capital assets		131,002
The issuance of long-term debt provides current financial resources to governmental funds, while the principal of long-term debt consumes the financial resources of governmental funds. Neither has any effect on net position. Also governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are amortized in the Statement of Activities. The net amount presented here as a reconciling item represents the following differences: Repayments of bonds and notes	1,216,042	
Net effect of reporting long-term debt		1,216,042
Revenues in the Statement of Activities that do not provide current financial resources are unavailable in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable differ between the two statements. The amount presented represents the following differences derived from unavailable revenue.		153,938
Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds: Debt premium Accrued interest Other postemployment benefits Pension benefits	63,100 185,604 672,432 (329,557)	
Net effect of reporting long-term liabilities	_	591,579
Change in Net Position of Governmental Activities	=	\$ 3,080,017

FIDUCIARY FUNDS STATEMENT OF NET POSITION JUNE 30, 2021

	Ι	Other employment Benefits rust Fund	Private Purpose Trust Fund		
Assets:					
Cash and cash equivalents	\$	4,876	\$	65,163	
Investments		-		43,124	
Mutual funds - equity		686,439		-	
Mutual funds - fixed income		294,347			
Total Assets		985,662		108,287	
Net Position:					
Restricted for private benefit		-		108,287	
Restricted for other postemployment benefits		985,662		-	
Total Net Position	\$	985,662	\$	108,287	

FIDUCIARY FUNDS STATEMENT OF CHANGES IN NET POSITION YEAR ENDED JUNE 30, 2021

	Other Postemployment Benefits Trust Fund	Private Purpose Trust Fund		
Additions:				
Contributions:				
Employer	\$ 619,497	\$ -		
Total Contributions	619,497	-		
Investment income:				
Interest and dividends	160,677	2,664		
Net Investment Earnings	160,677	2,664		
Total Additions	780,174	2,664		
Deductions:				
Health and human services	-	8,884		
Benefits paid	384,497			
Total Deductions	384,497	8,884		
Change in Net Position	395,677	(6,220)		
Net Position - Beginning of year	589,985	33,017		
Prior Period Adjustment (See Note V)		81,490		
Net Position - End of year	<u>\$ 985,662</u>	\$ 108,287		

NOTES TO BASIC FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2021

I. Summary of Significant Accounting Policies

The accompanying financial statements of the Town of Stow (the "Town") have been prepared in conformity with generally accepted accounting principles ("GAAP") as applied to state and local governments. GAAP is prescribed by the Governmental Accounting Standards Board ("GASB"), which is the primary standard-setting body for state and local governmental entities. The following is a summary of the more significant policies and practices used by the Town.

A. Reporting Entity

Stow, which is in Middlesex County, is located 21 mile west of Boston. The Town was established as a town in 1683.

The Town is governed by an elected five-member Select Board. The board members serve threeyear terms. The Town provides governmental services for the territory within its boundaries, including police and fire protection, rubbish disposal, public education in grades K-12, street maintenance, and parks and recreational facilities.

Component units, while separate entities, are in substance part of the governmental operations if the significance of their operations and/or financial relationship with the Town meet certain criteria. Pursuant to these criteria there are no component units required to be included in the financial statements.

<u>Joint Venture</u> –The Nashoba Regional School District (NRSD) is governed by an eleven-member school committee consisting of four elected representatives from the Town. It is considered a joint venture whereby the Town participates with other municipalities to pool resources and share the costs, risks, and rewards of providing goods and services to venture participants directly, or for the benefit of the general public or specified recipients. The Town is indirectly liable for the NSRD debt and other expenditures and is assessed annually for its share of operating and capital costs. For fiscal year ended June 30, 2021, the Town's assessment totaled \$18,135,162. Separate financial statements may be obtained by writing to the Treasurer of the School at 50 Mechanic Street, Bolton, MA 01740.

<u>Joint Venture</u> –The Minuteman Regional High School (MRHS) is governed by a nine-member school committee consisting of one elected representative from the Town. It is considered a joint venture whereby the Town participates with other municipalities to pool resources and share the costs, risks, and rewards of providing goods and services to venture participants directly, or for the benefit of the general public or specified recipients. The Town is indirectly liable for the NSRD debt and other expenditures and is assessed annually for its share of operating and capital costs. For fiscal year ended June 30, 2021, the Town's assessment totaled \$1,286,083. Separate financial statements may be obtained by writing to the Treasurer of the School at 758 Marrett Road, Lexington, MA 02421.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component units. *Governmental activities,* which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities,* which rely to a significant extent on fees and charges for support. The primary government reports no business-type activities on these statements.

Separate financial statements are provided for governmental funds and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual government funds are reported as separate columns in the fund financial statements. Nonmajor governmental funds are aggregated and presented in a single column. Fiduciary funds are reported by fund type.

Major Fund Criteria – Major funds must be reported if both of the following criteria are met:

- 1) The total assets and deferred outflows of resources, liabilities and deferred inflows of resources, revenues, or expenditures/expenses of that individual governmental or enterprise fund are at least 10% of the corresponding element (assets, liabilities, etc.) for all funds of that category or type (total governmental or total enterprise funds), and
- 2) The total assets and deferred outflows of resources, liabilities and deferred inflows of resources, revenues, or expenditures/expenses of the individual governmental fund or enterprise fund are at least 5% of the corresponding element for all governmental and enterprise funds combined.

Additionally, any other governmental or enterprise fund that management believes is particularly significant to the basic financial statements may be reported as a major fund.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Under this method, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider are met.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (i) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (ii) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

The governmental fund financial statements are reported using *the current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized when susceptible to accrual (i.e., measurable and available). Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of

the current period. Expenditures are recorded when the related fund liability is incurred, except for interest on general long-term debt which is recognized when payment is due, certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with current expendable available resources.

The Town considers property tax revenues to be available if they are both material and collected within sixty days after the end of the fiscal year. Investment income associated with the current fiscal period is susceptible to accrual and has been recognized as revenue of the current fiscal period. All other revenue items are considered to be measurable and available only when the cash is received and are recognized as revenue at that time.

The Town applies the susceptible to accrual criteria to intergovernmental revenues. In applying the susceptible to accrual concept, there are two types of revenues. In the first, monies must be expended for a specific purpose or project before any amounts will be paid; therefore, revenues are recognized as expenditures are incurred. In the second, monies are virtually unrestricted and are usually revocable only for failure to comply with prescribed requirements. These resources are reflected as revenues when cash is received, or earlier if the susceptible to accrual criteria are met. State aid is accrued as revenue in the year that the funds are appropriated by the Commonwealth of Massachusetts (the "Commonwealth").

The Town reports the following major governmental funds:

<u>General Fund</u> – is the government's primary operating fund. It accounts for all financial resources of the general government except those required to be accounted for in another fund.

<u>Community Preservation Fund</u> – is a special revenue fund used to account for 3% local real estate tax surcharge on nonexempt property (and matching state trust fund distribution) that can be used for open space, historic resource, passive recreation and affordable housing purposes.

<u>*Town Capital Projects Fund*</u> – is used to account for the purchase or construction of the Town's capital assets.

<u>Nonmajor Governmental Funds</u> – consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the Nonmajor Governmental Funds column on the Governmental Funds financial statements. The following describes the general use of these fund types:

Special Revenue Funds – are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Permanent Funds – are used to account for financial resources that are restricted to the extent that only earnings, not principal, may be used for purposes that support the governmental programs.

Fiduciary fund financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Fiduciary funds are used to account for assets held in a trustee capacity for others that may not be used for governmental programs.

The government reports the following fiduciary funds:

<u>Other Postemployment Benefits Trust Fund</u> – is used to accumulate funds for future payments of other postemployment benefits for retirees such as health and life insurance.

<u>Private Purpose Trust Fund</u> – is used to account for trust arrangements, other than those properly reported in the permanent fund, under which principal and investment income exclusively benefit individuals, private organizations, or other governments.

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources and Net Position or Equity

<u>Deposits and Investments</u> – The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition The Town reports its investments at fair value. When actively quoted observable prices are not available, the Town generally uses either implied pricing from similar investments or valuation models based on net present values of estimated future cash flows (adjusted as appropriate for liquidity, credit, market and/or other risk factors).

The Town categorizes its fair value measurements within the fair value hierarchy established by GAAP. This hierarchy is based on valuation inputs used to measure the fair value of the asset or liability. The three levels of the hierarchy are as follows:

- *Level 1* Inputs are quoted prices in active markets for identical investments at the measurement date.
- Level 2 Inputs (other than quoted prices included in Level 1) are either directly or indirectly observable for the investment through correlation with market data at the measurement date and for the duration of the instrument's anticipated life.
- *Level 3* Inputs reflect the Town's best estimate of what market participants would use in pricing the investment at the measurement date.

<u>Receivables</u> – Real estate and personal property taxes are assessed on January 1 every year. Bills are sent semiannually and are due on November 1, and May 1, or thirty days subsequent to the mailing date. Interest accrues on delinquent taxes to the statutory rate per annum. The Town is allowed to take delinquent tax accounts into tax title fourteen days subsequent to the mailing of demand of delinquent taxes. Property taxes levied are recorded as receivables in the fiscal year of the levy.

Real estate taxes may be secured through a lien process and are considered 100% collectible. Accordingly, an allowance for uncollectible balances for these receivables is not reported. All personal property tax, excise tax and other departmental receivables are shown net of an allowance for uncollectible accounts.

<u>Inventories and Prepaid Items</u> – Inventories, which are not material to the basic financial statements, are considered to be expenditures at the time of purchase. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and governmental fund financial statements.

<u>Capital Assets</u> – Capital assets, which include land, buildings and improvements, machinery and equipment, vehicles and infrastructure (e.g., roads, sidewalks and similar items), are reported in the government-wide financial statements. Capital assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at the estimated fair market value at the date of donation.

All purchases and construction costs in excess of \$5,000 are capitalized at the date of acquisition or construction, respectively, with expected lives of greater than one year. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Capital assets (excluding land and construction in-process) are depreciated using the straight-line method over the following estimated useful lives:

Buildings and improvements	40 years
Machinery and equipment	5-10 years
Vehicles	5-15 years
Infrastructure	40 years

<u>Interfund Balances</u> – Activity between funds that are representative of lending arrangements outstanding at the end of the fiscal year are referred to as either *due to/from other funds* or *advances to/from other funds*. All other outstanding balances between funds are reported as due to/from other funds.

<u>Interfund Transfers</u> – During the course of its operations, resources are permanently reallocated between and within funds. These transactions are reported as transfers in and transfers out in the individual fund statements. Transfers between and within governmental and fiduciary funds are eliminated from the governmental activities in the statement of activities.

<u>Investment Income</u> – Exclusive of the permanent funds, investment income derived from major and nonmajor governmental funds is legally assigned to the general fund unless otherwise directed by state law.

<u>Compensated Absences</u> – Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state law and executive policies. Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred in the government-wide financial statements. Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities upon employee retirements and resignations in the governmental fund's financial statements.

<u>Long-Term Debt</u> – Long-term debt is reported as liabilities in the government-wide statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method if material. Bond anticipation notes payable are reported net of the applicable bond premium or discount.

In the governmental fund financial statements, the face amount of long-term debt issued is reported as other financing sources. Premiums received on a debt issuance are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are exclusively reported as general government expenditures regardless of whether they are withheld from the actual proceeds.

<u>Deferred Outflows/Inflows of Resources</u> – In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town reports deferred outflows of resources in its government-wide financial statements relative to other postemployment and pension-related transactions. The Town expects to recognize the reported deferred outflows of resources relative to these personnel-related transactions over the next five years.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Town reports deferred inflows of resources in its government-wide financial statements relative to other postemployment and pension-related transactions and expects to recognize these amounts over the next five years. The Town reports unavailable revenues as deferred inflows of resources in its governmental funds financial statements. These amounts are expected to be recognized as an inflow of resources in the period in which the amounts become available.

<u>Net Position</u> – In the government-wide financial statements, net position reported as "net investment in capital assets" includes capital assets, net of accumulated depreciation, less the principal balance of outstanding debt used to acquire capital assets. Unspent proceeds of capital related debt are not considered to be capital related debt.

Net position is reported as restricted when amounts are not available for appropriation or are legally restricted by outside parties for a specific use. Net position has been *restricted for* the following:

Nonexpendable permanent funds represent the endowment portion of donor restricted trusts that support governmental programs.

Expendable permanent funds represent the spendable portion of donor restricted trusts that support governmental programs.

Community preservation funds represent amounts that can be used for open space, historic resource, passive recreation and affordable housing purposes.

Receipts reserved for appropriations represent receipts from a specific revenue source that by law is accounted for separately from the general fund and must be spent by appropriation.

Federal, state and county grants represent assets that have restrictions placed on them from federal and state granting agencies, donors and other outside parties for specific governmental programs and uses.

Revolving funds represent amounts in town accounts reserved for specific purposes.

Other purposes represent assets that are restricted by donors for specific governmental programs and uses.

<u>Fund Equity</u> – In the fund financial statements, fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent in which the Town is required to honor constraints on the specific purpose for which amounts in the funds can be spent.

Fund balance is reported in five components – nonspendable, restricted, committed, assigned, and unassigned as described below:

Nonspendable represents amounts that cannot be spent because they are either (a) not in spendable form (i.e., inventory or prepaid items) or (b) legally or contractually required to be maintained intact as the corpus of the endowment.

Restricted represents amounts that have constraints placed either externally by third-parties (creditors, grantors, contributors, or laws or regulations of other governments) or by law through constitutional provisions or enabling legislation. Enabling legislation authorizes the Town to assess, levy, charge or otherwise mandate payment of resources (from external resource providers) and includes a legally enforceable requirement (compelled by external parties) that those resources be used only for the specific purposes stipulated in the legislation.

Committed represents amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Town's highest level of decision-making authority, which consists of the Town Meeting members through Town Meeting Votes. Those committed amounts cannot be used for any other purpose unless the Town Meeting removes or changes the specified use by taking the same type of action (through Town Meeting Votes) it employed previously to commit those amounts.

Assigned represents amounts that are constrained by the Town's intent to be used for specific purposes but are neither restricted nor committed. The Town has by ordinance authorized the Town Accountant to assign fund balance. The Town Meeting may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget.

Unassigned represents amounts that have not been restricted, committed or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. Other governmental funds besides the General Fund can only report a negative unassigned fund balance amount.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources (committed, assigned and unassigned) as they are needed. When unrestricted resources (committed, assigned and unassigned) are available for use it is the Town's policy to use committed resources first, then assigned, and then unassigned as they are needed. The Town has not established financial policies with respect to maintaining minimum fund balance amounts.

<u>Stabilization Funds</u> – The Town maintains a stabilization fund which may be used for any municipal purpose upon a two-thirds vote of the Town Meeting. The balance of the fund totals \$614,700 at June 30, 2021 and is reported as unassigned fund balance in the General Fund.

<u>Encumbrances</u> - The Town's encumbrance policy regarding the general fund is to (i) classify encumbrances that arise from the issuance of purchase orders resulting from normal purchasing activity approved by the Town Accountant as assigned, and (ii) classify encumbrances that result from an action of the Town Meeting as committed. Encumbrances of funds already restricted or committed are included within the classification of those fund balances and not reported, separately. The Town reports \$1,046,757 of articles from Town Meeting votes in the General Fund as committed and \$42,300 of encumbrances from normal purchasing activity in the general fund as assigned at June 30, 2021. Encumbrances are not reported in any other funds.

	General	Community Preservation	Capital Project	Nonmajor Governmental	
	Fund	Fund	Funds	Funds	Total
Nonspendable:					
Perpetual permanent funds	\$ -	\$ -	\$ -	\$ 375,380	\$ 375,380
Restricted:					
General government	-	-	58,386	957,137	1,015,523
Public safety	-	-	-	110,936	110,936
Education	-	-	8,875	-	8,875
Public works	-	-	-	110,340	110,340
Health and human services	-	-	-	330,524	330,524
Culture and recreation	-	-	-	1,645,580	1,645,580
Community preservation	-	8,233,467	-	-	8,233,467
Debt service	130,668	-	-	-	130,668
Committed:					
General government	438,494	-	-	-	438,494
Public safety	13,726	-	-	-	13,726
Education	175,619	-	-	-	175,619
Public works	167,917	-	-	-	167,917
Health and human services	50,050	-	-	-	50,050
Culture and recreation	178,275	-	-	-	178,275
Pension and fringe benefits	22,676	-	-	-	22,676
Subsequent year expenditures	1,251,419	-	-	-	1,251,419
Assigned:					
General government	41,890	-	-	-	41,890
Public safety	99	-	-	-	99
Public works	311	-	-	-	311
Unassigned	3,202,437		(381,133)		2,821,304
Totals	\$ 5,673,581	\$ 8,233,467	\$ (313,872)	\$ 3,529,897	\$ 17,123,073

The following table reflects the Town's fund equity categorizations:

E. Excess of Expenditures Over Appropriations and Deficits

The Town reported a \$381,133 deficit in its Capital Projects fund at June 30, 2021. These deficits will be funded through future grants, bond proceeds or other available funds.

F. Use of Estimates

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

II. Detailed Notes to All Funds

A. Deposits and Investments

A cash and investment pool is maintained that is available for use by all funds. Each fund type's portion of this pool is displayed on the balance sheet as cash and cash equivalents. The deposits and investments of trust funds are held separately from those of other funds.

Massachusetts General Law ("MGL") require the Town to invest funds only in preapproved investment instruments which include, but are not necessarily limited to, bank deposits, money markets, certificates of deposit, U.S. obligations, repurchase agreements, and State Treasurer's investment pool (the "Pool"). In addition, the statutes impose various limitations on the amount and length of investments and deposits. Repurchase agreements cannot be for a period of over ninety days, and the underlying security must be a United States obligation. During the fiscal year, the Town did not enter into any repurchase agreements.

The Pool meets the criteria of an external investment pool. The Pool is administered by the Massachusetts Municipal Depository Trust (the "MMDT"), which was established by the Treasurer of the Commonwealth who serves as Trustee. The fair value of the position in the Pool is the same as the value of the Pool shares.

<u>Custodial Credit Risk: Deposits</u> – In the case of deposits, this is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a deposit policy for custodial credit risk relative to cash holdings. At year-end, the carrying amount of the Town's deposits was \$10,914,391 and the banks' balances totaled \$10,893,007. Of the bank balance, \$10,740,694 was covered by either federal depository insurance or by the depositors' insurance fund and the remaining balance was uninsured.

<u>Custodial Credit Risk: Investments</u> – In the case of investments, this is the risk that in the event of the invested party not being able to provide required payments to investors, ceasing to exist, or filing of bankruptcy, the Town may not be able to recover the full amount of its principal investment and/or investment earnings. The Town does not have a formal investment policy related to custodial credit risk. The Town's State Treasurer's investment pool investments are not subject to custodial credit risk.

<u>*Fair Value of Investments*</u> – The Town reports its investments at fair value. When actively quoted observable prices are not available, the Town generally uses either implied pricing from similar investments or valuation models based on net present values of estimated future cash flows (adjusted as appropriate for liquidity, credit, market and/or other risk factors).

The Town categorizes its fair value measurements within the fair value hierarchy established by GAAP. This hierarchy is based on valuation inputs used to measure the fair value of the asset or liability. The three levels of the hierarchy are as follows:

- *Level 1* Inputs are quoted prices in active markets for identical investments at the measurement date.
- Level 2 Inputs (other than quoted prices included in Level 1) are either directly or indirectly observable for the investment through correlation with market data at the measurement date and for the duration of the instrument's anticipated life.
- *Level 3* Inputs reflect the Town's best estimate of what market participants would use in pricing the investment at the measurement date.

Level 2	Level 3
\$ 536,681	\$-
1,957,483	-
696,480	-
300,042	-
1,362,214	
4,852,900	-
-	-
921,468	
921,468	-
* * * * * * * * *	¢
-	1,362,214 4,852,900 - 921,468

The following table presents the Town's investments carried at fair value on a recurring basis in the statement of net position at June 30, 2021:

Debt and equity securities classified in Level 1 are valued using prices quoted in active markets for those securities. U.S. governmental obligations, corporate bonds, certificates of deposit and mutual funds classified in Level 2 are valued using matrix pricing based on the securities' relationship to benchmark quoted prices.

<u>Interest Rate Risk</u> – The Town does not have formal investment policies that limit investment maturities as a way of managing its exposure to fair value losses arising from rising interest rates.

At June 30, 2021, the Town had the following investments and maturities:

				Time	e Unti	il Maturity (Y	ears)	
Investments	Total		<1		1 - 5		6 - 10 Years	
U.S. Government obligations	\$	1,267,452	\$	337,277	\$	830,643	\$	99,532
Corporate bonds		1,957,483		284,094		1,463,531		209,858
Fixed income mutual funds		696,480		152,534		285,983		257,963
Fixed Income EFT		300,042		-		300,042		-
Certificates of deposit		1,878,504		1,065,909		812,595		-
Total Town Investments with Maturities	\$	6,099,961	\$	1,839,814	\$	3,692,794	\$	567,353
Other investments:								
Equities		2,213,447						
Equity mutual funds		921,468						
Money market mutual funds		1,257,988						
Total other investments		4,392,903						
Total investments	\$	10,492,864						

<u>Credit Risk: Investments</u> – This is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Town has not adopted a formal policy related to credit risk for its investments.

	Investments								
		Corporate		Fixed					
Bond	Government	Fixed	Fixed Income	Income	Certificate				
Ratings	Obligations	Income	Mutual Funds	EFT	of Deposit				
Aaa	\$ 1,267,452	\$ -	\$ -	\$ -	\$ -				
Aa2	-	10,314	-	-	-				
Aa3	-	10,911	-	-	-				
A1	-	259,512	-	-	-				
A2	-	871,860	-	-	-				
A3	-	32,142	-	-	-				
Baa1	-	360,901	-	-	-				
Baa2	-	411,843	-	-	-				
Not rated	-	_	696,480	300,042	1,878,504				
	\$ 1,267,452	\$ 1,957,483	\$ 696,480	\$ 300,042	\$ 1,878,504				

At June 30, 2021 the credit quality ratings of investments were as follows:

B. Receivables

Receivables as of June 30, 2021 for the Town's major governmental funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	Gross		Allowance for		Net	
		Amount	Un	collectibles	Amount	
Receivables:						
Real estate and personal property taxes	\$	438,851	\$	(99,911)	\$	338,940
Tax liens, deferrals, and foreclosures		359,775		-		359,775
Excise		218,605		(12,086)		206,519
Other		74,342		(10,322)		64,020
Community preservation surcharges		10,932		-		10,932
Intergovernmental		203,506		-		203,506
Total	\$	1,306,011	\$	(122,319)	\$	1,183,692

Governmental funds report deferred inflows of resources in connections with receivables for revenues that are considered unavailable to liquidate liabilities of the current period. The following identifies the components of deferred inflows of resources in the governmental funds:

			Other	
	General	Gov	ernmental	
	 Fund		Funds	 Total
Receivables type:				
Real estate and personal property taxes	\$ 338,940	\$	-	\$ 338,940
Tax liens, deferrals, and foreclosures	350,109		-	350,109
Excise	206,519		-	206,519
Other	40,519		33,167	73,686
Community preservation surcharges	 -		10,932	 10,932
Total	\$ 936,087	\$	44,099	\$ 980,186

C. Capital Assets

Capital asset activity in governmental activities for the fiscal year ended June 30, 2021 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities:				
Capital assets not being depreciated:				
Land	\$ 9,846,523	\$ -	\$ -	\$ 9,846,523
Construction in progress	4,251,998	615,800	(23,348)	4,844,450
Total capital assets not being depreciated	14,098,521	615,800	(23,348)	14,690,973
Capital assets being depreciated:				
Buildings and improvements	60,212,821	21,046	-	60,233,867
Improvements other than buildings	1,525,131	73,347	-	1,598,478
Infrastructure	3,337,075	541,739	-	3,878,814
Machinery and equipment	2,237,855	18,425	(40,986)	2,215,294
Vehicles	2,572,130	859,632	(234,450)	3,197,312
Total capital assets being depreciated	69,885,012	1,514,189	(275,436)	71,123,765
Less accumulated depreciation for:				
Buildings and improvements	(18,369,118)	(1,477,610)	-	(19,846,728)
Improvements other than buildings	(530,919)	(75,777)	-	(606,696)
Infrastructure	(559,770)	(91,772)	-	(651,542)
Machinery and equipment	(1,619,116)	(106,217)	40,986	(1,684,347)
Vehicles	(1,873,618)	(224,263)	234,450	(1,863,431)
Total accumulated depreciation	(22,952,541)	(1,975,639)	275,436	(24,652,744)
Total capital assets being depreciated, net	46,932,471	(461,450)		46,471,021
Governmental activities capital assets, net	\$ 61,030,992	\$ 154,350	\$ (23,348)	\$ 61,161,994

Depreciation expense was charged to functions/programs as follows:

Governmental Activities:	
General government	\$ 138,018
Public safety	437,256
Education	1,072,116
Public works	235,941
Culture and recreation	 92,308
	\$ 1,975,639

D. Interfund Transfers

Interfund transfers for the fiscal year ended June 30, 2021, are as follows:

					_							
			(Capital	Ν	onmajor						
		General Projects		ral Projects Governmental		ernmental						
Transfers Out	Fund		Fund		Funds		Fund		Funds			_
General Fund	\$	-	\$	72,000	\$	43,568	\$	115,568	(1)			
Nonmajor Governmental Funds		262,597		-		2,355	_	264,952	(2)			
Total	\$	262,597	\$	72,000	\$	45,923	\$	380,520	-			

(1) Transfers to nonmajor governmental and trust funds to cover grant programs

(2) Transfers to general funds to cover grant programs

E. Temporary Debt

The Town is authorized to borrow on a temporary basis to fund the following:

<u>*Current Operating Costs*</u> – Prior to the collection of revenues, expenditures may be financed through the issuance of revenue or tax anticipation notes.

<u>Capital Projects and Other Approved Costs</u> – Projects may be temporarily funded through the issuance of bond anticipation notes ("BANS") or grant anticipation notes. In certain cases, prior to the issuance of these temporary notes, the governing body must take the necessary legal steps to authorize the issuance of the general obligation bonds. Temporary notes may not exceed the aggregate amount of bonds authorized or the grant award amount.

Temporary notes are general obligations of the Town and carry maturity dates not in excess of one year and are interest bearing and will be paid through future issuance of general obligation bonds.

	Interest	Maturity	July 1,					J	une 30,
Туре	Rate	Date	 2020	Ā	Additions	R	etirements		2021
Governm	ental Funds	:							
BAN	0.81%	7/10/2020	\$ 492,000			\$	(492,000)	\$	-
BAN	0.95%	7/9/2021	-		420,000		-		420,000
BAN	0.54%	1/21/2022	 -		250,000		-		250,000
Total N	otes Payabl	le	\$ 492,000	\$	670,000	\$	(492,000)	\$	670,000

Temporary notes activity for the year ended June 30, 2021, was as follows:

BANs issued and outstanding at year end were used for the following:

Lower Village Improvements	\$ 420,000
PFAS Remediation Expense	 250,000
	\$ 670,000

F. Long–Term Obligations

The Town issues general obligation bonds and notes to provide funds for the acquisition and construction of major capital facilities. General obligation bonds and notes have been issued for within governmental activities. Additionally, the Town incurs various other long-term obligations relative to personnel costs.

The following reflects the current year activity in the Town's long-term liability accounts:

	Beginning Balance	Additions Deletions		Ending Balance	Due within one year
Governmental Activities:					
Bond and note indebtedness	\$ 22,450,000	\$ -	\$ (1,160,000)	\$ 21,290,000	\$ 1,200,000
Notes from direct borrowings and placements	224,675	-	(56,042)	168,633	56,211
Debt premium amortization	585,750	-	(63,100)	522,650	51,081
Compensated absences	188,717	-	-	188,717	47,179
Net OPEB liability	6,819,093	2,843,310	(2,772,972)	6,889,431	-
Net pension liability	11,909,143	2,042,443	(2,562,179)	11,389,407	-
Total Governmental Activities	\$ 42,177,378	\$ 4,885,753	\$ (6,614,293)	\$ 40,448,838	\$ 1,354,471

The governmental activities liabilities will be liquidated from the General Fund.

General obligation bonds and notes payable outstanding at June 30, 2021 were as follows:

Description of Issue	Maturing Year	Interest Rate	Beginning Balance	Add	litions	Maturities	Ending Balance
Governmental Activities:							
General obligation bonds	2031	2.00 - 4.125%	\$ 6,205,000	\$	-	\$ (485,000)	\$ 5,720,000
General obligation bonds	2034	3.00 - 4.00%	5,060,000		-	(290,000)	4,770,000
General obligation bonds	2044	3.00 - 5.00%	8,835,000		-	(225,000)	8,610,000
General obligation bonds	2035	2.00 - 5.00%	2,350,000		-	(160,000)	2,190,000
MCWT notes (Title V)	2023	0.00%	224,675		-	(56,042)	168,633
Total Governmental Bond and No	ote Indebtedness		22,674,675		-	(1,216,042)	21,458,633
Total Long-Term Bond and Note	Indebtedness - A	11	\$ 22,674,675	\$	-	\$ (1,216,042)	\$ 21,458,633

Governmental Activities - Total Bond and Note Indebtedness					
Year Ending	Principal		Interest		
<u>June 30,</u>	GO Bonds	Direct	GO Bonds	Direct	
2022	\$ 1,200,000	\$ 56,126	\$ 772,488	\$ -	
2023	1,235,000	56,211	719,988	-	
2024	1,280,000	56,296	666,025	-	
2025	1,300,000	-	611,819	-	
2026	1,350,000	-	562,519	-	
2027-2031	7,360,000	-	1,958,488	-	
2032-2036	3,830,000	-	848,381	-	
2037-2041	2,240,000	-	429,600	-	
2042-2044	1,495,000		89,850		
Total	\$ 21,290,000	\$ 168,633	\$ 6,659,158	\$ -	

Debt service requirements on long-term debt at June 30, 2021 were as follows:

The following represents authorized and unissued debt as of June 30, 2021:

Elementary School Construction	\$18,756,870
Fire Station	430,000
Fire Pumper Truck	31,000
Town Building HVAC	43,000
Lower Village Roadway Project	51,000
PFAS Remediation	175,000
Hallock Point Chapter 61 Purchase	620,000
Total	\$20,106,870

III. Other Information

A. Retirement System

<u>Plan Description</u> – The Town contributes to the Middlesex County Regional Retirement System (the System), a cost-sharing multiple-employer defined benefit pension plan established under Chapter 32 of the Commonwealth of Massachusetts General Laws (MGL) and administered by the Essex Regional Retirement Board. Stand-alone audited financial statements for the year ended December 31, 2020, were issued and may be obtained by writing to the Middlesex County Regional Retirement System, 25 Linnell Circle, Billerica, Massachusetts 01865.

<u>Membership</u> – Membership in the System as of December 31, 2019, was as follows:

Retired participants and beneficiaries				
receiving benefits	5,862			
Inactive participants entitled to a return of				
their employee contributions	3,082			
Active members	9,282			
Inactive participants with a vested right				
to a deferred or immediate benefit	381			
Total	18,607			

<u>Benefit Terms</u> – The System provides retirement, disability and death benefits to plan members and beneficiaries. Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. Cost-of-living adjustments granted between 1981 and 1997 and any increase in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund directly. Cost-of-living adjustments granted after 1997 must be approved by the Board and are borne by the System.

Membership in the System is mandatory for all full-time employees and non-seasonal, part-time employees who, in general, regularly work more than twenty hours per week. Members of the System do not participate in the Federal Social Security retirement system.

Massachusetts contributory retirement system benefits are uniform from retirement system to retirement system. The System provides for retirement allowance benefits up to a maximum of 80% of a participant's highest three-year or five-year average annual rate of regular compensation, depending on the participant's date of hire. Benefit payments are based upon a participant's age, length of creditable service, level of compensation and job classification.

<u>Contributions Requirements</u> – The System has elected provisions of Chapter 32, Section 22D (as amended) of Massachusetts General Laws, which require that a funding schedule be established to fully fund the pension plan by June 30, 2040. Under provisions of this law, participating employers are assessed their share of the total retirement cost based on the entry age, normal actuarial cost method.

The Town contributed \$1,024,938 to the System in fiscal year 2021, which was the actuarially determined contribution requirement for the fiscal year. The Town's contributions as a percentage of covered payroll was approximately 27.78% in fiscal year 2021.

<u>Net Pension Liability</u> – At June 30, 2021, the Town reported a liability of \$11,389,407 for its proportionate share of the net pension liability. The net pension liability was measured as of December 31, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2020. These figures were updated by the independent actuary as of December 31, 2020. There were no material changes made in this update to the actuarial assumptions (see below) nor were there any material changes to the System's benefit terms since the actuarial valuation.

The Town's proportion of the net pension liability is based on a projection of the Town's longterm share of contributions to the System relative to the projected contributions of all employers. The Town's proportion was approximately 0.74% at December 31, 2020.

<u>Pension Expense</u> – The Town recognized \$1,354,495 in pension expense in the statement of activities in fiscal year 2021.

<u>Deferred Outflows of Resources and Deferred Inflows of Resources</u> – At June 30, 2021 the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Net differences between projected and				
actual earnings on pension plan investments	\$	-	\$	645,649
Differences between expected and				
actual experience		208,308		13,478
Changes of assumptions		434,776		-
Changes in proportion and differences				
between Town contributions and				
proportionate share of contributions		44,864		42,971
Total	\$	687,948	\$	702,098

The deferred outflows of resources and deferred inflows of resources are expected to be recognized in the Town's pension expense as follows:

Year ended June 30,	
2022	\$ 86,640
2023	114,535
2024	(108,063)
2025	 (107,262)
Total	\$ (14,150)

<u>Discount Rate</u> – The discount rate used to measure the total pension liability was 7.30%. The projection of cash flows used to determine the discount rate assumed plan member contributions were made at the current contribution rate and that employer contributions will be made at rates equal to the actuarially determined contribution rates and the member rate. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

<u>Actuarial Valuation</u> – The measurement of the System's total pension liability is developed by an independent actuary. The latest actuarial valuation was performed as of January 1, 2020. The significant actuarial assumptions used in the January 1, 2020 actuarial valuation included:

Investment rate of return	Full prefunding: 7.3% per year, net of investment expenses
Discount Rate	7.30%
Inflation	3.25%
Salary Increases	Varies by length of service 4.00% group one, 4.25% group two, and 4.50% group four
Cost of Living Adjustment	3% of first \$16,000 of retirment income
Pre-Retirement Mortality	RP-2014 Blue Collar with Scale MP-2017 (projected generationally)
Post-Retirement Mortality	RP-2014 Blue Collar Healthy Annuitant Mortaility with Scale MP-2017 (projected generationally)
Disabled Mortality	RP-2014 Blue Collar Healthy Annuitant Mortaility with Scale MP-2017; set forward one year (projected generationally)

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocations and best estimates of arithmetic real returns for each major asset class are summarized in the following table:

		Expected
	Target	Investment Rate
Asset Class	Allocation	of Return
Domestic Equity	22.00%	6.28%
International Equity	12.00%	7.00%
International Emerging Markets	5.00%	8.82%
Core Fixed Income	15.00%	0.38%
High Yield Fixed Income	8.00%	2.97%
Real estate	10.00%	3.50%
Commodities	4.00%	3.45%
Hedge Fund, GTAA, Risk Parity	10.00%	2.35%
Private equity	14.00%	10.11%
Total	100.00%	

<u>Sensitivity Analysis</u> – The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7.30% as well as the Town's proportionate share of the net pension liability using a discount rate that is one percentage point lower (6.30%) or one percentage point higher (8.30%) than the current rate:

	Current Rate	Decrease 1%	Current	Increase 1%		
Town proportionate share						
of net pension liability	7.30%	\$ 14,192,428	\$ 11,389,407	\$ 9,031,172		

B. Other Postemployment Benefits

The Town administers a single-employer defined benefit healthcare plan (the "OPEB Plan"). The OPEB Plan provides health, dental and life insurance benefits (other postemployment benefits) to current and future retirees, their dependents and beneficiaries in accordance with Section 20 of Massachusetts General Law Chapter 32B.

Specific benefit provisions and contribution rates are established by collective bargaining agreements, state law and Town by-law. All benefits are provided through the Town's premium-based insurance program. The OPEB Plan does not issue a stand-alone financial report and is presented as a fiduciary fund in the Town's financial statements.

OPEB Plan disclosures that impact the Town's net OPEB liability using a measurement date of June 30, 2021, are summarized as follows:

<u>Employees Covered by Benefit Terms</u> – The following employees were covered by the benefit terms as of the July 1, 2019 actuarial valuation date:

Active employees	52
Inactive employees	62
Total	114

<u>Contributions</u> – The contribution requirements of OPEB Plan members and the Town are established and may be amended by the Town, through negotiation with the Town employees. Retirees contribute 30% of the calculated contribution for health and dental and 50% for life insurance (individual only) through pension benefit deductions; surviving spouses contribute 50%. The remainder of the cost is funded by general revenues of the Town. The Town currently contributes enough money to the Plan to satisfy current obligations on a pay-as-you-go basis plus additional contributions above that amount which vary annually. The costs of administering the OPEB Plan are paid by the Town. For the year ended June 30, 2021, the Town's average contribution rate was approximately 11.23% of covered payroll.

<u>Net OPEB Liability</u> – The Town's net OPEB liability was measured as of June 30, 2021, using an actuarial valuation as of July 1, 2019. The components of the net OPEB liability of the Town at June 30, 2021 were as follows:

Total OPEB Liability	\$ 7,875,093
Plan fiduciary net position	 (985,662)
Net OPEB liability	\$ 6,889,431
Plan fiduciary net position as	
a percentage of the total	
OPEB liability	12.5%

The total OPEB liability in the most recent actuarial valuation was determined using the following key actuarial assumptions applied to all periods included in the measurement, unless otherwise specified:

Investment rate of return	6.26%, net of OPEB plan investment expenses, including inflation.
Muncipal bond rate	2.18%
Single equivalent discount rate	6.25%, net of OPEB plan investment expense, including inflation.
Inflation	2.50% annually
Health care trend rate	4.50% annually
Salary increases	3.00% annually
Pre-Retirement Mortality	General: RP-2014 Mortality Table for Blue Collar Employees projected generationally with scale MP-2016 for males and females, set forward 1 year for females Teachers: RP-2014 Mortality Table for White Collar Employees projected generationally with scale MP-2016 for males and females
Post-Retirement Mortality	General: RP-2014 Mortality Table for Blue Collar Healthy Annuitants projected generationally with scale MP-2016 for males and females, set forward 1 year for females Teachers: RP-2014 Mortality Table for White Collar Healthy Annuitants projected generationally with scale MP-2016 for males and females
Disabled Mortality	General: RP-2014 Mortality Table for Blue Collar Healthy Annuitants projected generationally with scale MP-2016 for males and females, set forward 1 year Teachers: RP-2014 Mortality Table for White Collar Healthy Annuitants projected generationally with scale MP-2016 for males and females
Actuarial cost method	Individual entry age normal

<u>Discount Rate</u> – The discount rate used to measure the total OPEB liability was 6.25% which was a decrease from the previous year's rate of 6.50%.

<u>Long Term Expected Rate of Return</u> – The long-term expected rate of return on OPEB Plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB Plan investment expense and inflation) are developed for each major asset class.

These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The expected rate of return of 6.26% was decreased from 6.54% in the previous year.

The target allocation and best estimates of arithmetic real rates of return were as reflected in the following table and are part of the Town's OPEB investment policy:

		Expected
	Target	Investment
Asset Class	Allocation	Rate of Return
Domestic equity - large cap	26.25%	4.90%
Domestic equity - small/mid cap	18.25%	5.40%
International equity - developed markets	11.50%	5.32%
International equity - emerging markets	6.00%	6.26%
Domestic fixed income	27.25%	1.40%
International fixed income	5.50%	1.30%
Alternatives	4.75%	6.32%
Real estate	0.00%	6.25%
Cash	0.50%	0.00%
	100.00%	
Real rate of return		4.01%
Inflation assumption		2.50%
Total nominal rate of return		6.51%
Investment expense		-0.25%
Net investment return	-	6.26%

<u>Changes in the Net OPEB Liability</u> – The following table summarizes the changes in the net OPEB liability:

		otal OPEB Liability (a)	n Fiduciary et Position (b)	Net OPEB Liability (a) - (b)		
Balances at June 30, 2020	\$ 7,409,078		\$ 589,985	\$	6,819,093	
Changes for the year:						
Service cost		158,811	-		158,811	
Interest		479,613	-		479,613	
Change in assumptions		212,088			212,088	
Net investment income		-	160,677		(160,677)	
Employer contributions		-	619,497		(619,497)	
Benefit payments withdrawn from trust		-	(384,497)		384,497	
Benefit payments		(384,497)	 -		(384,497)	
Net changes		466,015	 395,677		70,338	
Balances at June 30, 2021	\$	7,875,093	\$ 985,662	\$	6,889,431	

<u>Sensitivity Analyses</u> – The following presents the Town's net OPEB liability as well as what the Town's net OPEB liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current discount rate as well as if the healthcare cost trend rates are 1% lower or higher than the current healthcare cost trend rates:

	Healthcare Trend Rate						
	Current	1% Increase					
Net OPEB Liability	4.50%	\$	\$ 6,097,035		6,889,431	\$7,862,536	
	Discount Rate						
	Current	1%	b Decrease	C	urrent Rate	1% Increase	
Net OPEB Liability	6.25%	\$	7,902,856	\$	6,889,431	\$6,064,589	

<u>OPEB Expense/Income and Deferred Outflows/Inflows of Resources Related to OPEB</u> – The Town incurred OPEB income of \$52,935. Deferred outflows of resources and deferred inflows of resources related to OPEB were reported as follows:

	Defer	red Ouflows	Deferred Inflows		
	of l	Resources	of	Resources	
Differences between actual and expected experience	\$	-	\$	650,067	
Change in assumptions		169,670		1,357,273	
Net difference between projected and actual					
earnings on OPEB plan investments		8,440		93,200	
Totals	\$	178,110	\$	2,100,540	

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense (benefit) as follows:

June 30	
2022	\$ (647,182)
2023	(647,182)
2024	(647,182)
2025	 19,116
Total	\$ (1,922,430)

<u>Investment Custody</u> – In accordance with Massachusetts General Laws, the Town Treasurer is the custodian of the OPEB Plan and since the Town has not designated a Board of Trustees, the Town Treasurer is also the Trustee and as such is responsible for the general supervision of the management, investment and reinvestment of the OPEB Plan assets. OPEB Plan assets may be invested and reinvested by the custodian consistent with the prudent investor rule established in Chapter 203C and may, with the approval of the State Retiree Benefits Trust Fund Board of Trustees, be invested in the State Retiree Benefits Trust Fund established in Section 24 of Chapter 32A. OPEB Plan assets must be segregated from other funds and not be subject to the claims of any general creditor of the Town.

<u>Investment Policy</u> – The OPEB Plan follows the same investment policies that apply to all other Town Trust funds. Notably it can be invested in accordance with State Statutes that govern Trust investments including PRIM which is an external investment pool managed by the State.

<u>Investment Rate of Return</u> – For the year ended June 30, 2021, the annual money-weighted rate of return on investments, net of investment expense, was 26.45%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

C. Risk Financing

The Town is exposed to various risks of loss related to torts: theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town carries commercial insurance. The amount of claim settlements has not exceeded insurance coverage in any of the previous three years.

<u>Health Insurance</u> – The Town provides insurance through premium based plans.

D. Commitments and Contingencies

<u>General</u> – The Town is party to certain legal claims, which are subject to many uncertainties, and the outcome of individual litigation matters is not always predictable with assurance. Although the amount of liability, if any, at June 30, 2021, cannot be determined, management believes that any resulting liability, if any, should not materially affect the basic financial statements of the Town at June 30, 2021.

<u>Grant Compliance</u> – Amounts received from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal and state governments. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The Town expects such amounts, if any, to be immaterial.

<u>Arbitrage</u> – The Town is subject to certain Federal arbitrage laws in accordance with long-term borrowing agreements. Failure to comply with the rules could result in the payment of penalties. The Town expects the amount if any, in these situations, to be immaterial.

IV. Implementation of New GASB Pronouncements

A. Current Year Implementations

In January 2017, the GASB issued GASB Statement No. 84, *Fiduciary Activities*. The objective of the Statement was to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how these activities should be reported. The provisions of this Statement became effective for the Town in fiscal year 2021. In connection with the adoption of this accounting standard, certain previously reported agency balances are now reported in the governmental funds and government-wide financial statements. Refer to Note V for the financial impact of the adoption of this accounting standard.

In August 2018, the GASB issued GASB Statement No. 90, *Majority Equity Interest – An Amendment of GASB Statements No. 14 and No. 61*. The objective of this Statement was to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. The provisions of this Statement became effective for the Town in fiscal year 2021. The adoption of this standard did not have an impact on the Town's financial statements.

In March 2020, the GASB issued GASB Statement No. 93, *Replacement of Interbank Offered Rates*. In addition to accounting and financial reporting implications that result from the replacement of an interbank offered rate (which become effective in fiscal year 2022), this Statement eliminated the use of LIBOR as an appropriate benchmark interest rate for derivative instruments that hedge interest rate risk of taxable debt for reporting periods effective fiscal year 2021. The adoption of this standard did not have an impact on the Town's financial statements.

B. Future Year Implementations

In June 2017, the GASB issued GASB Statement No. 87, *Leases*. This Statement redefines the manner in which long-term leases are accounted and reported. As amended, the provisions of this Statement are effective for financial reporting periods beginning after June 15, 2021 (fiscal year 2022). The Town is currently evaluating whether adoption will have a material impact on the financial statements.

In June 2018, the GASB issued GASB Statement No. 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*. This statement establishes accounting requirements for interest costs incurred before the end of a construction period. As amended, the provisions of this Statement are effective for financial reporting periods beginning after December 15, 2020 (fiscal year 2022). The Town is currently evaluating whether adoption will have a material impact on the financial statements.

In May 2019, the GASB issued GASB Statement No. 91, *Conduit Debt Obligations*. The objective of this Statement is to standardize the reporting of conduit debt obligations by issuers by clarifying the existing definition of conduit debt obligation, among other matters. As amended, the provisions of this Statement are effective for financial reporting periods beginning after December 15, 2021 (fiscal year 2023). The Town is currently evaluating whether adoption will have a material impact on the financial statements.

In March 2020, the GASB issued GASB Statement No. 93, *Replacement of Interbank Offered Rates*. The objective of this Statement is to address accounting and financial reporting implications that result from the replacement of an interbank offered rate. The reporting provisions of this Statement are effective for financial reporting periods beginning after June 15, 2020 (fiscal year 2022). The Town is currently evaluating whether adoption will have a material impact on the financial statements.

In March 2020, the GASB issued GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements. The provisions of this Statement are effective for financial reporting periods beginning after June 15, 2022 (fiscal year 2023). The Town is currently evaluating whether adoption will have a material impact on the financial statements.

In May 2020, the GASB issued GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*. The objective of this Statement is to address accounting for subscription-based information technology arrangements to government end users based on the standards established in Statement No. 87, as amended. The provisions of this Statement are effective for financial reporting periods beginning after June 15, 2022 (fiscal year 2023). The

Town is currently evaluating whether adoption will have a material impact on the financial statements.

In June 2020, the GASB issued GASB Statement No. 97, Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – An Amendment of GASB Statements No. 14 and No. 84, and a Supersession of GASB Statement No. 32. The objective of this Statement is to (1) increase consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution OPEB plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code Section 457 deferred compensation plans that meet the definition of a pension plan and for benefits provided through those plans. The provisions of this Statement are effective for financial reporting periods beginning after June 15, 2021 (fiscal year 2022). The Town is currently evaluating whether adoption will have a material impact on the financial statements.

V. <u>Restatement</u>

The adoption of GASB Statement No. 84 required certain accounts previously reported as agency accounts in the Statement of Fiduciary Activities to be reclassified into nonmajor governmental funds. In addition, net position was also restated to properly present the Town's major funds.

							Governmental		Fidu	ciary Fund -
	Lower Village		Nonmajor Major Fund		ajor Fund	Funds		Private Purpose		
	Roadway In	mprovement		Funds	Capital Projects		jects Fund Balance		Balance Trust	
Prior year fund balance as presented	\$	(131,533)	\$	3,849,689	\$	-	\$	16,274,856	\$	33,017
Reclass agency liability		-		(57,749)		-		(57,749)		-
GASB major fund reclass		131,533		(773,751)		560,728		(81,490)		81,490
As restated	\$	-	\$	3,018,189	\$	560,728	\$	16,135,617	\$	114,507

The Town's capital assets were also restated to reflect the proper capital asset inventory on hand.

	Governmental				
	Activities				
Prior year net position as presented	\$	26,181,557			
Capital asset reclass		(2,242,500)			
Prior year net position as restated	\$	23,939,057			

REQUIRED SUPPLEMENTARY INFORMATION - PENSIONS YEAR ENDED JUNE 30, 2021

Year Ended June 30,	Proportion of the Net Pension Liability	-	oortionate Share ne Net Pension Liability	 Covered Payroll	Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2021	0.744%	\$	11,389,407	\$ 3,689,219	308.72%	53.42%
2020	0.744%		11,909,143	3,539,435	336.47%	49.45%
2019	0.747%		11,645,337	3,736,697	311.65%	46.40%
2018	0.737%		10,459,477	3,575,149	292.56%	49.27%
2017	0.741%		10,493,658	3,375,342	310.89%	45.49%
2016	0.716%		9,234,186	3,198,487	288.70%	46.13%
2015	0.709%		8,519,238	3,075,468	277.01%	47.65%

SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

SCHEDULE OF THE TOWN'S CONTRIBUTIONS TO PENSION PLAN

Year Ended June 30,	Ľ	Actuarially Determined ontribution	Re A E	ntributions in lation to the Actuarially Determined ontribution	 ibution y (Excess)	 Covered Payroll	Contributions as a Percentage of Covered Payroll
2021	\$	1,024,938	\$	1,024,938	\$ -	\$ 3,689,219	27.78%
2020		957,695		957,695	-	3,539,435	27.06%
2019		881,015		881,015	-	3,736,697	23.58%
2018		826,612		826,612	-	3,575,149	23.12%
2017		748,612		748,612	-	3,375,342	22.18%
2016		702,159		702,159	-	3,198,487	21.95%
2015		685,927		685,927	-	3,075,468	22.30%

This schedule is presented to illustrate the requirement to show information for ten years. However, until a full ten-year trend is compiled, information is presented for those years in which information is available.

See accompanying independent auditors' report.

REQUIRED SUPPLEMENTARY INFORMATION - OPEB YEAR ENDED JUNE 30, 2021

SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS

	Year Ended June 30,							
		2021		2020		2019		2018
Total OPEB liability:								
Service cost	\$	158,811	\$	149,043	\$	226,496	\$	226,491
Interest		479,613		570,459		565,983		330,583
Changes of assumptions		212,088		(2,262,123)		(236,933)		563,764
Difference in expected and actual experience		-		(1,083,445)		(471,538)		-
Benefit payments		(384,497)		(370,619)		(258,000)		(240,000)
Net change in total OPEB liability		466,015		(2,996,685)		(173,992)		880,838
Total OPEB liability - beginning of year		7,409,078		10,405,763		10,579,755		9,698,917
Total OPEB liability - end of year (a)	\$	7,875,093	\$	7,409,078	\$	10,405,763	\$ 1	10,579,755
					_	· · ·		
Plan fiduciary net position:								
Contributions - employer	\$	619,497	\$	605,619	\$	358,000	\$	290,000
Net investment income		160,677		15,685		16,539		8,011
Benefit payments		(384,497)		(370,619)		(258,000)		(240,000)
Net change in Plan fiduciary net position		395,677		250,685		116,539		58,011
Plan fiduciary net position - beginning of year		589,985		339,300		222,761		164,750
Plan fiduciary net position - end of year (b)	\$	985,662	\$	589,985	\$	339,300	\$	222,761
Net OPEB liability - end of year (a) - (b)	\$	6,889,431	\$	6,819,093	\$	10,066,463	\$ 1	10,356,994
Plan fiduciary net position as a percentage of the total OPEB liability		12.52%		7.96%		3.26%		2.11%
Covered payroll	\$	5,517,126	\$	5,356,433		N/A		N/A
Net OPEB liability as a percentage of covered payroll		124.9%		127.3%		N/A		N/A

This schedule is presented to illustrate the requirement to show information for ten years. However, until a full ten-year trend is completed, information is presented for those years in which information is available.

See accompanying independent auditors' report.

REQUIRED SUPPLEMENTARY INFORMATION - OPEB PLAN YEAR ENDED JUNE 30, 2021

	Year Ended June 30								
		2021		2020	2019			2018	
Actuarially-determined contribution Contributions in relation to the actuarially-	\$	506,431	\$	503,056	\$	968,568	\$	716,038	
determined contribution		(619,497)		(605,619)		(358,000)		(290,000)	
Contribution deficiency (excess)	\$	(113,066)	\$	(102,563)	\$	610,568	\$	426,038	
Covered payroll	\$	5,517,126	\$	5,356,433		N/A		N/A	
Contribution as a percentage of covered payroll		11.2%		11.3%		N/A		N/A	
Valuation Date	J	July 1, 2019							
Amortization Period		30 years							
Investment rate of return		6.26%							
Municipal Bond Rate		2.18%							
Single Equivalent Discount Rate		6.25%							
Inflation		2.50%							
Healthcare cost trend rates		4.50%							
Salary increases		3.00%							
Actuarial Cost Method	Inc	lividual Entry	/ Ag	ge Normal					
Asset Valuation Method	Ma	arket Value o	f As	ssets as of Re	eport	ting Date			

SCHEDULE OF CONTRIBUTIONS

SCHEDULE OF INVESTMENT RETURNS

	Year Ended June 30						
	2021	2020	2019	2018			
Annual money-weighted rate of return,							
net of investment expense	26.5%	3.1%	N/A	N/A			

These schedules are presented to illustrate the requirement to show information for 10 years. However, until a full ten-year trend is compiled, information is presented for those years in which information is available.

See accompanying independent auditors' report.

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL - GENERAL FUND YEAR ENDED JUNE 30, 2021

	Budgeted	Amounts	Actual		Actual	Variance
	Original	Final	Budgetary		Budgetary	Positive
	Budget	Budget	Amounts	Encumbrances	Adjusted	(Negative)
REVENUES						
Real estate and personal property taxes, net	\$ 28,670,105	\$ 28,670,105	\$ 28,982,446		\$ 28,982,446	\$ 312,341
Intergovernmental	509,755	509,755	475,628		475,628	(34,127)
Motor vehicle and other excises	1,030,545	1,030,545	1,115,359		1,115,359	84,814
License and permits	100,000	100,000	165,229		165,229	65,229
Departmental and other revenue	425,955	425,955	449,721		449,721	23,766
Penalties and interest on taxes	40,000	40,000	99,135		99,135	59,135
Fines and forfeitures	5,500	5,500	5,196		5,196	(304)
Investment income	43,000	43,000	15,395		15,395	(27,605)
Total Revenues	30,824,860	30,824,860	31,308,109		31,308,109	483,249
EXPENDITURES						
General government	2,780,841	2,811,663	2,129,774	\$ 480,384	2,610,158	201,505
Public safety	2,590,318	2,513,039	2,362,258	13,825	2,376,083	136,956
Education	19,701,410	19,701,410	19,504,586	175,619	19,680,205	21,205
Public works	1,829,485	1,860,368	1,562,437	168,228	1,730,665	129,703
Health and human services	512,398	517,888	414,452	50,050	464,502	53,386
Culture and recreation	618,428	618,428	404,807	178,275	583,082	35,346
State and county tax assessments	111,402	111,402	111,402	-	111,402	-
Pension and other fringe benefits	2,195,012	2,205,012	2,110,770	22,676	2,133,446	71,566
Debt service	2,074,518	2,074,602	2,073,602	-	2,073,602	1,000
Total Expenditures	32,413,812	32,413,812	30,674,088	\$ 1,089,057	31,763,145	650,667
OTHER FINANCING SOURCES (USES)						
Transfers in	276,530	276.530	276,530		276,530	-
Transfers out	(312,000)	(312,000)	(312,000)		(312,000)	-
Total Other Financing Sources (Uses)	(35,470)	(35,470)	(35,470)		(35,470)	_
	(00)	(**, *)	(00,110)		(22,110)	
EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES/USE OF PRIOR YEAR						
BUDGETARY FUND BALANCE	\$ (1,624,422)	\$ (1,624,422)	\$ 598,551		\$ (490,506)	\$ 1,133,916
Other Budgetary Items: Undesignated surplus (free cash) Prior year encumbrances	681,268 943,154	681,268 943,154				
	<u>\$</u>	<u>\$ -</u>				

See accompanying notes to required supplementary information.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION YEAR ENDED JUNE 30, 2021

I. Budgetary Basis of Accounting

<u>Budgetary Information</u> – An annual budget is legally adopted for the General Fund. Financial orders are initiated by department heads, recommended by the Select Board and Finance Committee and approved by the Town Meeting members at the Town's annual meeting in Spring. Expenditures may not legally exceed appropriations at the department level. Department heads may transfer, without Town meeting approval, appropriation balances from one expenditure account to another within each department. The Town Meeting, however, must approve any transfer of unencumbered appropriation balances between departments. At the close of each fiscal year, unencumbered appropriation balances lapse or revert to unreserved fund balance.

The Town adopts an annual budget for the General Fund in conformity with the guidelines described above. During fiscal year 2021, there were no material changes made to the original budget. The Town Accountant has the responsibility to ensure that budgetary control is maintained in the manner in which the appropriations were voted at Town Meeting. Budgetary control is exercised through the Town's accounting system.

<u>Budgetary-to-GAAP Reconciliation</u> – The Town's general fund is prepared on a basis other than GAAP. A reconciliation of the budgetary-basis to GAAP-basis results for the General Fund for the fiscal year ended June 30, 2021, is as follows:

	Ac	Basis of ecounting ferences		Fund erspective fferences		Total	
Revenues on a budgetary basis					\$	31,308,109	
Stabilization investment income	\$	-	\$	21,860		21,860	
Property yax revenue recognition		(80,914)				(80,914)	
Revenues on a GAAP basis	\$	(80,914)	\$	21,860	\$	31,249,055	
Expenditures on a budgetary basis Other postemployment benefit trust contribution Expenditures on a GAAP basis	\$ \$	<u> </u>	\$ \$	235,000 235,000	\$ \$	30,674,088 235,000 30,909,088	
Other financing sources (uses) on a budgetary basis					\$	(87,971)	
Other postemployment benefit trust transfers	\$	-		235,000		235,000	
Other financing sources (uses) on a GAAP basis	\$	-	\$	235,000	\$	147,029	